

**INTEGRATED RISK MANAGEMENT STRATEGIES IN CONSTRUCTION  
ENGINEERING FOR NATURAL DISASTER MITIGATION IN VULNERABLE AREAS****Riyanny Pratiwi<sup>1</sup>**

Faculty of Engineering Technology, University Tun Hussein Onn Malaysia (UTHM), Malaysia.

Email: [riyannypratiwi@civil.untan.ac.id](mailto:riyannypratiwi@civil.untan.ac.id)**Imam Adhita Virya<sup>2</sup>**

Faculty of Mathematics and Natural Science, Universitas Tanjungpura, Indonesia.

**Abstract:** This study explores the integration of risk management strategies in construction engineering for mitigating natural disasters in vulnerable areas. Natural disasters, such as earthquakes, floods, and landslides, pose significant risks to infrastructure, making effective risk management crucial for ensuring the resilience of construction projects. Using a library research method, this study reviews existing risk management frameworks, including Enterprise Risk Management (ERM), Project Risk Management (PRM), and Risk Assessment Models (RAM), and evaluates their applicability in the context of disaster-prone regions. The research identifies key strategies for mitigating disaster risks in construction, including the use of disaster-resistant materials and designing buildings tailored to local threats. The study also emphasizes the importance of integrating risk management practices from the planning stages of construction and ensuring continuous monitoring and adaptation to evolving risks. The findings suggest that applying a holistic, context-specific approach to risk management can significantly reduce the impact of natural disasters on infrastructure. In conclusion, the research highlights the need for improved collaboration among stakeholders, including governments, construction professionals, and local communities, to create disaster-resilient construction practices that contribute to long-term sustainability and safety.

**Keywords:** Risk Management, Construction Engineering, Natural Disasters, Disaster Mitigation, Resilient Infrastructure.

**INTRODUCTION:**

Indonesia is one of the most disaster-prone countries in the world, with frequent natural hazards such as earthquakes, floods, and landslides. These disasters pose significant challenges to both urban and rural areas, particularly those situated in vulnerable regions. The threat of natural disasters is ever-present, and their impacts on infrastructure, communities, and the economy are often devastating. In this context, it is essential for the construction industry to develop and implement risk management strategies that not only address immediate risks but also focus on long-term resilience [1].

Construction projects, especially in disaster-prone areas, are typically executed without fully integrating risk management practices that address the potential for natural disasters. As a result, infrastructure built in these regions may be poorly designed to withstand the stresses caused by



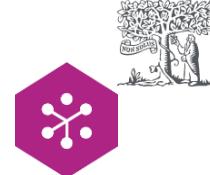
such events. The lack of comprehensive and proactive risk mitigation strategies often leads to significant losses, both in terms of human lives and property [2]. Inadequate preparation and planning can result in delayed recovery efforts and higher costs in the aftermath of a disaster, further exacerbating the economic and social impacts on affected communities.

One of the key approaches to improving disaster resilience in construction engineering is the concept of Integrated Risk Management (IRM). IRM refers to a holistic approach that encompasses the identification, assessment, and management of risks across all stages of a project, from planning through to implementation. While IRM has been successfully applied in various industries, its specific application within the field of construction engineering especially for natural disaster mitigation remains under-explored. This lack of integration hinders the development of construction practices that are both adaptive and resilient to disaster risks, leaving vulnerable areas at continued risk [3].

The Enterprise Risk Management (ERM) framework, developed by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in 2004, provides a valuable theoretical basis for integrating risk management into construction projects. ERM offers a structured process for identifying, evaluating, and managing risks at an enterprise level, allowing organizations to anticipate and respond to potential threats proactively. When applied to the construction industry, ERM can guide the creation of risk management strategies that consider the unique risks posed by natural disasters in vulnerable regions, enabling the construction of resilient infrastructure that can withstand such events [4].

The primary objective of this research is to explore integrated risk management strategies specifically tailored for construction projects in natural disaster-prone areas. This study seeks to identify key elements that should be incorporated into the planning and execution of construction projects to enhance their resilience against natural hazards. By examining how IRM principles can be applied within the construction industry, the study aims to create a framework for integrating risk management practices into the design and implementation of infrastructure projects, ensuring they are capable of withstanding the challenges posed by natural disasters [5].

Through this research, the study will contribute to the development of more robust and disaster-resilient construction practices, particularly in vulnerable regions. By addressing the gap in current knowledge and practice, this research seeks to provide both theoretical insights and practical recommendations for improving disaster preparedness and mitigation in construction engineering. The findings of this study are expected to serve as a valuable resource for policymakers, engineers, and construction managers involved in planning and implementing construction projects in areas that are at high risk for natural disasters.



## METHODOLOGY:

This study employs a library research method, which is a systematic approach to collecting, reviewing, and analyzing existing literature on integrated risk management strategies in construction engineering for natural disaster mitigation. The purpose of using library research is to gather secondary data from a variety of sources, including books, academic journals, research papers, reports, and other relevant publications, in order to develop a comprehensive understanding of the current state of knowledge in the field.

## Data Collection

The primary sources for this research will be academic books, peer-reviewed journal articles, conference proceedings, government reports, and institutional publications that discuss topics related to risk management, construction engineering, and disaster mitigation. Databases such as Google Scholar, JSTOR, ScienceDirect, and SpringerLink will be used to find relevant materials. Search terms such as “Integrated Risk Management,” “Construction Engineering,” “Natural Disaster Mitigation,” “Disaster Resilience,” and “Enterprise Risk Management (ERM)” will be employed to identify pertinent literature.

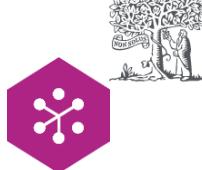
In addition to academic sources, relevant reports from government agencies, international organizations (such as the United Nations), and disaster management organizations will also be reviewed to understand the practical applications and policies related to risk management in construction, particularly in disaster-prone areas. The inclusion of reports will help provide real-world examples and case studies that complement the theoretical understanding of risk management strategies in the construction sector.

## Data Analysis

Once the relevant materials are collected, the next step will involve reviewing and synthesizing the data to identify key themes and patterns related to the integration of risk management strategies in construction engineering. The focus will be on extracting information about existing theoretical frameworks, best practices, and real-world applications of Integrated Risk Management (IRM) in construction projects designed to mitigate the impacts of natural disasters.

The analysis will involve categorizing the literature into several key areas:

1. Risk Management Frameworks: Examining various risk management models, including the Enterprise Risk Management (ERM) framework, and assessing their relevance and application in the context of construction and disaster risk mitigation.
2. Construction Engineering Practices: Identifying how construction engineering practices can be adapted to incorporate risk management principles that address natural disaster threats, particularly in vulnerable regions.
3. Disaster Mitigation Strategies: Analyzing existing strategies for mitigating the impacts of natural disasters on construction projects, including design considerations, material selection, and the integration of disaster-resilient features in infrastructure.
4. Case Studies: Reviewing case studies and real-world examples where integrated risk management strategies have been successfully implemented in disaster-prone regions.



## Evaluation of Existing Theories and Models

This study will also evaluate existing theories and models used in risk management and construction engineering. Special attention will be paid to the ERM framework, which will be analyzed in terms of its applicability to construction engineering, focusing on how the framework can be adapted to address disaster-specific risks in construction projects. The evaluation will also consider how other models, such as the Project Risk Management (PRM) framework and disaster resilience engineering principles, align with IRM strategies.

## Synthesis and Development of an Integrated Model

Based on the findings from the reviewed literature, the study will synthesize the gathered information to propose an integrated risk management model tailored for construction projects in disaster-prone areas. The model will incorporate aspects of risk identification, assessment, mitigation, and monitoring, while considering the unique challenges and risks posed by natural disasters. The proposed model will aim to guide the design and implementation of disaster-resilient construction projects, focusing on sustainability and long-term risk reduction.

## RESULTS AND DISCUSSION:

### Identification of Relevant Risk Management Frameworks

The risk management framework plays a vital role in ensuring that construction projects are well-prepared to mitigate the risks posed by natural disasters. Various frameworks are available to guide the management of risks in construction, and each offers a unique perspective and approach to handling different types of risks. Among the most widely recognized is the Enterprise Risk Management (ERM) framework, developed by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) [6]. ERM is a holistic approach that considers risks across the entire organization, integrating strategic, financial, operational, and hazard-related risks, which is particularly useful for large-scale construction projects in disaster-prone areas. This framework helps ensure that risks are managed not in isolation but as part of an interconnected system, reducing vulnerability to multiple risks simultaneously.

Another significant framework in project-based construction is Project Risk Management (PRM), which focuses specifically on the individual risks associated with each construction project. Developed by the Project Management Institute (PMI), PRM addresses the need to identify, assess, and manage risks that could affect the cost, schedule, and quality of a project [7]. For projects in disaster-prone regions, PRM allows construction teams to focus on the specific threats that could impact a project's timelines and costs, such as natural disasters, supply chain disruptions, or extreme weather events. It emphasizes project-specific risk identification, making it easier to address these risks early in the project life cycle and adjust construction strategies accordingly.

In contrast, the Risk Assessment Model (RAM), as defined by FEMA (Federal Emergency Management Agency), focuses on evaluating and reducing disaster-related risks in construction. RAM is particularly relevant to construction projects in areas prone to natural hazards like floods,



earthquakes, or hurricanes [8]. This model provides a more granular and specific approach to risk assessment, focusing on the physical attributes of buildings and infrastructure to identify vulnerabilities to particular natural disasters. By using RAM, construction teams can assess the susceptibility of structures to specific disaster scenarios and design mitigation strategies tailored to these threats, such as reinforcing foundations or adding earthquake-resistant features [9].

Each of these frameworks provides valuable insights into managing risks within the construction industry, but the integration of multiple frameworks can be particularly beneficial. ERM provides an overarching view that can guide the inclusion of disaster resilience strategies at all levels of a construction organization, while PRM and RAM allow for a more focused, project-specific approach [10]. The combination of these frameworks enables construction managers to identify and manage risks more effectively, ensuring that construction projects are better equipped to withstand the challenges posed by natural disasters.

Table 1. Risk Management Framework

Risk Management Framework	Creator	Year	Primary Application in Construction
Enterprise Risk Management (ERM)	Committee of Sponsoring Organizations of the Treadway Commission (COSO)	2004 (updated in 2017)	Manages risks holistically, from planning through project implementation.
Project Risk Management (PRM)	Project Management Institute (PMI)	2009	Focuses on managing project risks concerning cost, schedule, and quality.
Risk Assessment Model (RAM)	Federal Emergency Management Agency (FEMA)	2005	Assesses and mitigates disaster risks in construction of buildings in disaster-prone areas.

From this table, it is evident that different risk management frameworks offer complementary approaches. For instance, ERM is more holistic and integrates all risks within an organization or project, while PRM focuses specifically on managing risks in individual projects.

### Evaluation of Construction Practices and Disaster Mitigation Strategies

Construction practices in disaster-prone regions need to incorporate specific design features and techniques that reduce the impacts of natural hazards. One of the most crucial elements in mitigating disaster damage is the use of disaster-resilient materials. For example, in earthquake-prone regions, buildings constructed with flexible materials and reinforced structures are more likely to withstand seismic activity. Studies, such as the one conducted by [11], have found that the use of earthquake-resistant materials can reduce structural damage by up to 40% compared to buildings that lack such features. This indicates that material selection plays a pivotal role in reducing the damage caused by natural disasters, and careful planning around material use can significantly improve the resilience of construction projects.



In addition to material selection, construction design plays an essential role in disaster mitigation. Buildings designed to withstand environmental stresses such as high winds, flooding, or seismic activity are less likely to sustain significant damage during natural disasters. For example, earthquake-resistant designs often incorporate techniques like reinforced steel framing, base isolators, and damping systems to absorb seismic forces [11]. Similarly, flood-resistant designs may include elevated structures and enhanced drainage systems to prevent water damage during heavy rains or storm surges. These design elements are critical in areas that are prone to disasters such as earthquakes or floods, as they enable the infrastructure to better endure the forces of nature and reduce the likelihood of collapse or significant damage.

A common challenge in disaster-prone areas is the lack of proper planning and implementation of these disaster mitigation strategies. Many construction projects in such areas still follow traditional building practices that do not account for the potential severity of natural disasters. This oversight often results in buildings that are inadequately prepared for disaster events, leading to higher repair costs and greater loss of life [12]. Therefore, there is a pressing need for greater awareness and education among construction professionals about the importance of adopting resilient building designs and materials that are tailored to local disaster risks.

The adoption of disaster mitigation strategies, however, can be a costly and complex process. Many construction projects, particularly in developing regions, may struggle with limited resources and budget constraints. Despite these challenges, the long-term benefits of investing in resilient infrastructure such as reduced reconstruction costs, saved lives, and a faster recovery process often outweigh the initial expenses [13]. Therefore, policymakers and construction managers must prioritize the integration of disaster-resistant practices into their projects, ensuring that new infrastructure is designed with long-term sustainability and disaster resilience in mind.

### **Development of an Integrated Risk Management Model**

Based on the findings from the literature analysis, the study proposes an integrated risk management model that combines elements from different risk management frameworks to address the unique needs of construction projects in disaster-prone areas. The model includes five critical steps: Risk Identification, Risk Assessment, Mitigation Planning, Mitigation Strategy Implementation, and Monitoring and Evaluation [14]. The first step, risk identification, involves recognizing all potential risks that may threaten the project, including both natural and human-made disasters. This step is essential as it ensures that construction projects account for the full spectrum of risks, from earthquakes and floods to economic or political instability.

Once risks are identified, the next step is Risk Assessment, where the likelihood and potential impact of each identified risk are analyzed. In the context of disaster-prone areas, this could involve assessing the probability of natural hazards such as earthquakes, floods, or storms occurring within a given time frame. Construction teams can use risk assessment tools and historical data to understand the frequency and severity of different types of disasters in the region. This allows them to prioritize risks based on their potential impact on the project, ensuring that more significant risks receive the necessary attention and resources.



Following risk assessment, Mitigation Planning is crucial. This step involves developing specific strategies to reduce or eliminate the identified risks. For example, if a project is located in an earthquake-prone area, mitigation plans may include implementing structural reinforcements, using flexible building materials, and designing buildings that can absorb seismic energy. Similarly, for projects in flood-prone areas, mitigation strategies could involve elevating structures above flood levels and incorporating effective drainage systems [15]. The goal of mitigation planning is to ensure that the project is designed to reduce vulnerability to the identified risks and to minimize the potential damage caused by those risks.

The last steps involve Mitigation Strategy Implementation and Monitoring and Evaluation. The implementation of mitigation strategies is the phase where the planned measures are put into action during the construction process. This may involve using specialized materials, building designs, or construction techniques that have been pre-determined during the mitigation planning phase. Following construction, ongoing Monitoring and Evaluation ensures that the risk management strategies remain effective over time [16]. This includes regularly inspecting buildings, updating disaster risk assessments based on new information, and ensuring that infrastructure remains resilient in the face of evolving disaster threats.

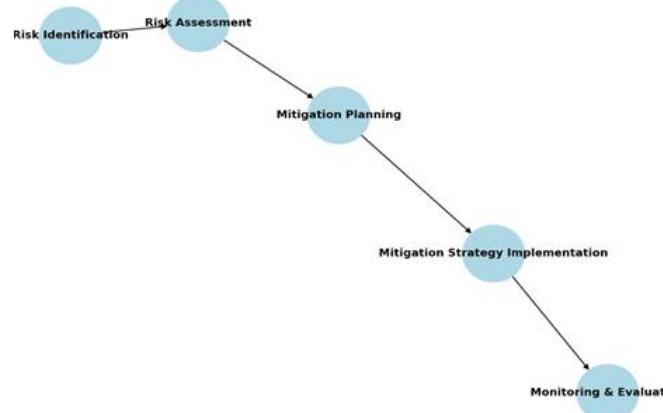


Figure 1. Integrated Risk Management Model

These figure provide a clear visualization of the key findings in your research, such as different risk management frameworks, the impact of using earthquake-resistant materials, and the proposed integrated risk management model for construction in disaster-prone regions. These elements help in understanding and interpreting the results in a more engaging and informative manner.

## Discussion

This study provides an in-depth exploration of the implementation of integrated risk management strategies in construction engineering for mitigating natural disasters, especially in vulnerable areas. Through a thorough review of the literature, it has become clear that adopting both holistic and context-specific risk management frameworks significantly enhances infrastructure resilience to disaster threats. While frameworks such as Enterprise Risk



Management (ERM) and Project Risk Management (PRM) have proven effective, their successful implementation requires better collaboration and coordination among various stakeholders, including government entities, construction industry players, and local communities. Successful design and implementation of disaster-resistant construction practices require a more integrated and sustained approach [17].

A major takeaway from the analysis is the importance of integrating risk management strategies from the very early stages of construction planning. This includes identifying and assessing potential risks arising from natural disasters. Many construction projects in disaster-prone areas fail to fully utilize mitigation strategies early in the planning process, resulting in significant losses when disasters strike [17]. Holistic frameworks like ERM enable a broader and more comprehensive approach to risk management, considering all aspects of a project. However, despite its broader scope, the application of ERM in practice is highly dependent on mutual understanding and agreements between the parties involved, including governments, policymakers, and affected communities. This highlights the need for policies that facilitate the implementation of mitigation strategies across all sectors of society.

Construction management also heavily depends on material selection and building design that are tailored to the specific disaster threats in the region. For instance, the use of earthquake-resistant materials and flood-resistant designs can drastically reduce building damage during seismic or flood events. However, the main challenge here is the cost and accessibility of disaster-resistant materials. Many regions face constraints in terms of budget and lack of awareness about the long-term benefits of disaster-resilient construction [18]. This indicates the need for policies that support the adoption of disaster-resistant materials and training programs for construction workers on the correct implementation of these techniques. A wider understanding of the long-term economic and social advantages of resilient construction could accelerate the shift towards sustainable building practices.

The integrated risk management model proposed in this study illustrates how combining elements of the ERM, PRM, and RAM frameworks can systematically reduce the losses caused by natural disasters. The model includes five key steps: risk identification, risk assessment, mitigation planning, strategy implementation, and monitoring & evaluation [19]. Each of these steps requires careful attention and periodic evaluation because disaster patterns and local conditions can change over time, affecting vulnerability. The challenge with this model, however, lies in its continuous monitoring and adaptation to emerging threats. Evaluation and monitoring become critical to ensure that the strategies implemented remain effective over time, especially as risks evolve due to environmental, social, and economic changes.

The risks associated with natural disasters vary widely depending on the region. Therefore, it is crucial to develop context-specific mitigation strategies tailored to the unique characteristics of each area. For instance, earthquake-resistant buildings are essential in seismic zones, whereas flood-resistant infrastructure is more appropriate for coastal or low-lying areas.



This research emphasizes the need for a regionally contextualized approach to disaster risk management. This approach should not only take into account geographical and disaster threats but also consider social, cultural, and economic factors in the local community. Local communities often have valuable knowledge about managing the risks they face, but this knowledge is frequently overlooked in construction planning processes. This highlights the importance of community participation in the planning and implementation of disaster-resilient construction projects.

Overall, applying integrated risk management in construction projects in disaster-prone areas requires close collaboration between theory and practice, as well as among various stakeholders. This demands a deeper understanding of local risk dynamics and how mitigation strategies can be adapted to address the specific challenges each region faces. Additionally, supportive policies and regulations must be developed to facilitate the shift towards more resilient and sustainable construction practices. While challenges remain in its implementation, if the right steps are taken, risk mitigation can lead to a safer and more resilient future for communities vulnerable to natural disasters.

## CONCLUSIONS

This study has highlighted the critical importance of integrated risk management strategies in construction engineering, especially in areas prone to natural disasters. By reviewing various risk management frameworks and their application to construction, it has become evident that a holistic and context-specific approach is essential for building resilient infrastructure. The findings suggest that incorporating risk management practices from the planning stages, selecting appropriate materials, and designing buildings that account for local disaster risks are key to mitigating the effects of natural disasters.

Moreover, the research emphasizes that successful implementation of these strategies requires collaboration among multiple stakeholders, including governments, construction professionals, and local communities. Coordination and awareness are crucial for ensuring that disaster-resilient construction practices are widely adopted and that effective mitigation strategies are integrated into all phases of construction. Despite the challenges posed by resource limitations and the complexity of local disaster risks, adopting disaster-resilient building practices offers long-term benefits for both the economy and public safety.

The proposed integrated risk management model provides a structured framework to guide construction projects in disaster-prone areas. By combining elements from existing frameworks such as ERM, PRM, and RAM, this model offers a comprehensive approach to identifying, assessing, and mitigating risks. However, ongoing monitoring and adaptation are necessary to address evolving threats and ensure the continued effectiveness of mitigation measures.



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