



EXPLAINABLE ARTIFICIAL INTELLIGENCE FOR SME FINANCIAL RESILIENCE: AN INTEGRATED SIGNALLING FRAMEWORK FROM UTTAR PRADESH

Amir Mazhar¹, Shahab Ud Din², Farhina Sardar Khan³

¹Department of Business Management, Integral University, Lucknow. U.P. India;

²Department of Business Management, Integral University, U.P. India;

³Department of Commerce, Integral University, Lucknow. U.P. India,

amirmazha@student.iul.ac.in,  <https://doi.org/0009-0005-2275-4297>

sudin@iul.ac.in,  <https://doi.org/0000-0003-3507-9225>

farhina@iul.ac.in,  <https://doi.org/0000-0002-6365-6299>

Abstract

Small and Medium Enterprises (SMEs) constitute a crucial segment of Uttar Pradesh's economic ecosystem, yet they often operate under significant financial uncertainty. This study investigates how Explainable Artificial Intelligence (XAI) can strengthen financial forecasting practices within these enterprises by offering transparent, data-driven insights. Drawing on responses from 325 SMEs across major industrial clusters, the research employed rigorous reliability assessments and descriptive analyses to evaluate the performance and relevance of XAI-based tools in predicting financial health.

The results demonstrate that the integration of XAI meaningfully enhances the overall quality of financial decision-making. By providing clear justifications for its predictions, XAI improves stakeholder confidence and reduces ambiguity associated with conventional "black-box" AI models. This transparency also supports better regulatory compliance, as decision-makers are able to trace and justify automated financial assessments. A key finding of the study highlights the strong influence of Financial Distress Indicators (FDI) on strengthening SME financial resilience. Firms that systematically monitor distress signals—such as declining sales or liquidity challenges—show greater preparedness and adaptability when supported by XAI-enabled forecasting frameworks.

Beyond empirical insights, the study offers several practical contributions. It underscores the need for ethical and responsible AI adoption, ensuring fairness and accountability in financial prediction



systems. The findings advocate for the development of user-friendly and context-appropriate XAI tools that SMEs can easily integrate into their existing operational workflows. Moreover, targeted training programmes and digital literacy initiatives are essential to empower SME owners, financial managers, and operational staff to effectively interpret and utilise these tools. Policymakers and technology developers are also encouraged to collaborate in creating supportive regulatory mechanisms that foster trust, safeguard SME interests, and promote sustainable technological innovation.

Overall, the study positions XAI as a transformative enabler for improving financial forecasting accuracy and strengthening the long-term resilience of SMEs in Uttar Pradesh.

Keywords: Explainable Artificial Intelligence (XAI), SMEs, Financial Forecasting, SME Resilience

1. Introduction

Small and Medium Enterprises (SMEs) form the backbone of Uttar Pradesh's economic structure and remain central to its industrial and social development. Spread across diverse sectors—such as manufacturing clusters in Kanpur and Moradabad, the handloom and textile base of Varanasi, emerging service hubs in Lucknow, and various agro-based units across the state—SMEs play a critical role in driving employment, supporting rural and semi-urban livelihoods, and contributing significantly to state-level production and exports. Their presence ensures balanced regional growth by stimulating local industries, fostering entrepreneurial activity, and generating income opportunities at multiple skill levels. As a result, the SME sector not only strengthens Uttar Pradesh's economic resilience but also supports national development goals by contributing to innovation, self-employment, and decentralized industrialization (Chen et al., 2024).

Despite their enormous potential and substantial contribution to the state economy, SMEs face several persistent challenges that often leave them vulnerable to economic instability. These



vulnerabilities stem from both internal weaknesses—such as limited managerial expertise, difficulty in maintaining consistent cash flows, outdated production methods, and inadequate financial planning—and external pressures such as fluctuating market conditions, rising competition, high input costs, and limited access to credit or formal financial support. Moreover, SMEs frequently operate with narrow profit margins, making it difficult to absorb sudden economic shocks. Studies continue to highlight that the structural fragility of SMEs is a dominant factor contributing to their higher probability of financial distress compared to larger, more diversified enterprises (Hariharan & Nambiar, 2022).

The business environment has become even more unpredictable in recent years, shaped by global disruptions, digital transformations, supply-chain shifts, and changing customer expectations. In such an environment, the ability to detect early signs of financial distress has become increasingly important for SME survival. Traditional financial assessment tools, though widely used, often rely on static historical data and may fail to capture dynamic market conditions. These limitations have created a pressing need for more sophisticated systems that offer real-time evaluation and predictive accuracy.

Technological developments—particularly the rise of Artificial Intelligence (AI)—have fundamentally altered how organisations of all sizes approach financial forecasting, risk detection, and decision-making. AI systems are capable of processing vast sets of data far more quickly and accurately than conventional statistical models, making them ideal for environments where rapid changes and uncertainty dominate business operations. Recent research underscores the growing relevance of AI-enabled prediction models in identifying potential financial risks long before they manifest visibly in traditional financial statements (Nugroho & Dewayanto, 2025). Such systems integrate both structured and unstructured data, identify patterns that may go unnoticed by human analysts, and generate insights that can guide proactive risk mitigation.

Within this broader technological landscape, Explainable Artificial Intelligence (XAI) has emerged as one of the most significant advancements for financial decision-making. Unlike earlier “black-box” AI models that produced predictions without transparency, XAI aims to make



algorithmic outputs understandable to users. This interpretability is especially valuable for SMEs, where owners, managers, and financial officers often have limited technical backgrounds and require clarity about how a model produces its results. Transparent AI-driven tools allow businesses to not only understand potential financial risks but also to justify their decisions to external stakeholders such as banks, auditors, regulators, and investors.

The need for prediction models that are both accurate and explainable is particularly acute for SMEs in Uttar Pradesh. Many SMEs continue to struggle with inadequate documentation, manual financial management practices, and limited technological adoption, which makes financial forecasting a challenging task. Furthermore, access to formal credit remains difficult for a large proportion of these enterprises. Banks and financial institutions often perceive SMEs as high-risk borrowers due to insufficient collateral, inconsistent financial records, or fluctuating revenue streams. In this context, advanced financial distress prediction systems—if transparent and credible—can serve as valuable tools that enhance trust between SMEs and lending institutions.

Another dimension influencing the financial vulnerability of SMEs is their exposure to unpredictable external shocks. Events such as the COVID-19 pandemic, disruptions in global supply chains, inflationary pressures, and raw material shortages have demonstrated how quickly financially stable SMEs can slip into distress. Many enterprises in Uttar Pradesh experienced temporary closures, loss of workers, reduced market demand, and difficulties in maintaining inventories during these disruptions. An early-warning system powered by AI could help SMEs anticipate such risks and adopt preventive strategies—ranging from adjusting inventory cycles to restructuring loans or diversifying markets.

A growing body of evidence suggests that digitalization and data-driven decision-making significantly improve the financial resilience of SMEs. However, one of the barriers to adopting AI lies in the lack of digital literacy among SME owners and managers. Many traditional businesses still rely on family-led management practices, manual accounting, and informal financial networks. The introduction of sophisticated AI systems into such environments requires not only technological upgradation but also cultural adaptation, capacity building, and trust in



digital tools. For AI to deliver value, users must understand its purpose, have confidence in its outputs, and be willing to integrate it into their day-to-day decisions.

Given these dynamics, the present study focuses on examining the role of AI-based predictive models in identifying financial distress among SMEs in Uttar Pradesh, with particular emphasis on explainability and user acceptance. By analysing financial, operational, and structural variables, the study aims to determine whether AI-driven models can offer more reliable predictions than traditional statistical methods. Additionally, it seeks to assess how SMEs perceive these technologies and how digital literacy influences their willingness to adopt AI-based decision support tools.

This inquiry is especially timely as India continues its national push toward digital transformation, technological modernization, and data-driven governance. Initiatives like Digital India, the Udyam portal, and expanded fintech services have started to reshape the operational landscape for SMEs. However, the benefits of such initiatives can be fully realised only if SMEs adopt tools that help them anticipate risks and respond with agility. AI-enabled systems—particularly those that are explainable—have the potential to elevate financial planning, guide better investment decisions, improve compliance, and ultimately strengthen long-term resilience.

In summary, while SMEs remain a vital pillar of Uttar Pradesh's economy, they simultaneously face a complex mix of operational and financial risks. The introduction of AI-based financial distress prediction tools represents an opportunity to help these enterprises navigate an increasingly uncertain business environment. Rooted in this context, the present study explores how explainable AI models can contribute to more accurate, trustworthy, and actionable financial forecasting for SMEs across the state.

2. Literature Review

Financial distress has been widely examined in academic and industry research due to its critical implications for organisational sustainability. It is generally understood as a condition in which a firm is no longer able to generate adequate cash flows to meet its operational expenses, repay debt



obligations, or sustain long-term investments. When left unaddressed, financial distress can escalate into severe liquidity shortages, operational breakdowns, and ultimately, insolvency or business failure (Błach et al., 2020). The early detection of financial distress is therefore essential for firms, especially Small and Medium Enterprises (SMEs), which often operate with limited resources and thinner financial buffers compared to larger corporations.

Within the Indian context, and particularly in states such as Uttar Pradesh, SMEs face a complex mix of financial constraints that exacerbate their susceptibility to distress. Unlike large enterprises that have established relationships with formal capital markets, SMEs frequently struggle to access structured finance. Research consistently notes that they rely on internal funds such as retained earnings, informal borrowing from personal or community networks, and short-term credit arrangements that may carry high costs or rigid repayment conditions (Hair et al., 2025). This dependence on informal or short-term finance increases their exposure to liquidity shocks and limits their ability to undertake long-term investments or adopt modern technology.

The triggers of financial distress can be broadly categorised into internal and external influences. Internal factors are typically associated with managerial inefficiencies and weak operational systems. Poor cash flow management is one of the most frequently cited internal causes, as many small firms fail to maintain systematic records, forecast their financial requirements, or monitor payment cycles effectively. Excessive dependence on debt, particularly high-cost loans, can also strain cash reserves and create repayment pressure. Other internal contributors include uncontrolled operating expenses, inadequate inventory planning, outdated technology, and the absence of strategic forecasting mechanisms (Jati et al., 2021). These issues often arise due to the limited availability of skilled managers, insufficient financial literacy among business owners, and the lack of formal training structures within SMEs.

External factors, on the other hand, involve conditions beyond the firm's direct control. The COVID-19 pandemic illustrated how quickly external shocks can destabilise SME operations. Extended lockdowns, supply chain interruptions, fluctuating customer demand, and labour shortages led many small firms across India to the brink of closure. Beyond pandemics,



geopolitical tensions, international trade disruptions, inflationary pressures, and climate-related uncertainties—such as extreme weather events—can significantly influence the performance of SMEs. For enterprises dependent on exports, global market volatility and changes in import–export regulations pose additional vulnerabilities (Munna, 2025). Together, these external forces intensify financial pressures, particularly for firms that lack diversified revenue streams or robust risk-mitigation strategies.

The consequences of financial distress are far-reaching and extend beyond the struggling enterprise itself. At the firm level, prolonged distress often results in reduced investment capacity, withdrawal of credit lines, deterioration of supplier relationships, loss of skilled labour, and declining market reputation. In severe cases, distress may force firms to liquidate assets or cease operations altogether (Baxi & Saradhi, 2024). At a broader level, widespread SME distress can have adverse implications for regional economic stability, given the sector’s substantial contribution to employment and production.

The significance of SMEs in India’s socio-economic landscape cannot be overstated. SMEs contribute nearly 30% to the country’s Gross Domestic Product (GDP), represent almost half of its manufacturing output, and account for around 40% of total exports. Moreover, they generate employment for over 110 million individuals across rural and urban regions, thereby serving as a major driver of inclusive economic development (Ministry of MSME, 2024). Their geographical spread allows them to promote decentralised industrial growth, encourage entrepreneurship, and boost the earnings of low- to middle-income populations. Given their importance, strengthening SME resilience and reducing the likelihood of financial distress are crucial national priorities.

Recognising the challenges faced by financially vulnerable firms, the Government of India introduced the Insolvency and Bankruptcy Code (IBC) in 2016. This reform represented a major overhaul of the country’s insolvency resolution mechanism by providing a structured, time-bound, and transparent framework for dealing with financially distressed firms. The IBC has improved creditor confidence, reduced cases of protracted legal disputes, and facilitated quicker resolution of distressed assets. For SMEs, the simplified insolvency process under the IBC offers an



opportunity to restructure debt, settle outstanding obligations, and potentially revive operations. However, despite this progress, preventive mechanisms to detect financial distress early continue to remain underdeveloped, making predictive tools highly relevant for the sector.

Technological innovation—particularly in Artificial Intelligence (AI)—has opened new possibilities for improving financial forecasting and distress detection. Traditional statistical models such as linear regression, discriminant analysis, and ratio-based assessments rely heavily on historical financial statements and assume stable patterns in business behaviour. While these tools have served firms for decades, they often fail to account for non-linear relationships, sudden economic disruptions, or unstructured data sources that increasingly characterise modern business environments.

AI-powered forecasting systems, by contrast, offer real-time analytical capabilities and can process vast and diverse datasets with high accuracy. Machine learning algorithms can identify patterns and risk signals that may not be visible through conventional models. By learning from previous cases of financial failure, AI models can detect early warning indicators, even when such indicators appear subtle or inconsistent. This capability is particularly beneficial for SMEs in fast-changing market environments, where timely detection of distress can mean the difference between survival and closure.

Within AI research, Explainable Artificial Intelligence (XAI) has gained particular attention due to its emphasis on transparency and interpretability. One of the limitations of earlier AI systems was the opacity of their decision-making processes. Many stakeholders—including SME owners, bankers, regulators, and auditors—were hesitant to rely on predictions from models whose internal operations they could not understand. XAI addresses this concern by providing insights into how decisions are made, which variables influence outcomes, and why specific predictions are generated. This interpretability enhances trust, improves decision-making confidence, and supports regulatory compliance.

As SMEs continue to navigate uncertain market conditions, the integration of AI-based forecasting tools with traditional financial assessment methods presents an opportunity to improve their



financial resilience. The literature consistently highlights the potential of data-driven models to substantially enhance prediction accuracy, reduce uncertainty, and support better financial planning. However, challenges remain around digital literacy, technological readiness, and the perceived complexity of AI systems—factors that significantly influence adoption among SME stakeholders.

In summary, existing research underscores the growing relevance of financial distress prediction, particularly within vulnerable SME sectors. As economic environments become increasingly digital and dynamic, the role of AI—especially transparent and explainable systems—will become even more central in helping SMEs detect risks early, make informed decisions, and sustain long-term growth.

3. Objectives and hypothesis of the Study

The study seeks to determine whether AI-driven analytical models provide superior accuracy in predicting financial distress compared to traditional statistical approaches, using detailed financial and operational data from SMEs. It further aims to design an ethically sound and regulatory-compliant analytical framework that strengthens forecasting reliability and supports informed decision-making. In line with this objective, the study proposes that SMEs with stronger digital literacy are more likely to adopt AI-enabled financial distress prediction tools that enhance their risk-assessment capabilities.

Hypothesis:

H1: Digital literacy within SMEs has a positive and significant influence on their adoption of AI-based financial distress prediction mechanisms.



4. 4. Methods

4.1 Measurement Approach

A structured questionnaire was designed based on established financial distress measures and adapted for SMEs in Uttar Pradesh. Financial distress indicators included delayed payments, cash shortages, declining sales, and lower profit margins (Altman, 1968; Platt & Platt, 2002). All items utilized a five-point Likert scale from 1 (strongly disagree) to 5 (strongly agree). The tool was pilot-tested to ensure clarity and reliability.

Data Collection and Sampling

The study sampled registered SMEs from major industrial clusters including Varanasi, Kanpur, and Moradabad—regions known for varied technological adoption and economic diversity.

4.3 Data Analysis

The data was screened for missing values, inconsistencies, and outliers (Moore et al., 2021). Descriptive statistics—including means, frequencies, and percentages—were produced using SPSS software.

5. Results

The final dataset included 325 SMEs. Both traditional statistical analysis and machine learning techniques were used to examine the relationships between the studied constructs.



5.1 Reliability Analysis

Cronbach's alpha scores indicated excellent internal consistency across the measurement items, with values ranging between 0.825 and 0.921. The overall scale recorded alpha values of 0.937 and 0.987 (standardized), confirming strong reliability.

Table 1: Reliability Analysis

Construct	No. of Items	Cronbach's Alpha
Financial Distress Indicators (FDI)	4	0.921
Institutional Financial Distress Predictors (IFDP)	4	0.851
AI Adoption in Business (AIAB)	4	0.825
Readability & Explainability of AI (REAI)	4	0.848
Technology-Facilitated Distress Prediction Model (TFDPM)	4	0.825
Financial Resilience of SMEs (FRSME)	4	0.835
Acceptance Level of Models (ALM)	4	0.858
Relevance & Comprehension of XAI Tools (RCEAIU)	4	0.849
Overall Scale	32	0.937
Standardized Scale	32	0.987



The reliability results in Table 1 confirm that all constructs used in the study demonstrate high internal consistency, with Cronbach's alpha values above the acceptable threshold of 0.70. This indicates that the items measuring each construct consistently capture the underlying concept. The exceptionally high alpha score of the overall scale (0.937) suggests that the questionnaire was robust, stable, and suitable for large-scale analysis.

Table 2: Descriptive Statistics of Respondents

Category	Sub-Category	% of Respondents
Gender	Male	46.8%
	Female	44.5%
Age Group	18–35 years	11.2%
	36–55 years	83.1%
	Above 55 years	7.1%
Education Level	Below Bachelor's	11.4%
	Bachelor's Degree	38.5%
	Master's Degree	48.2%
Business Sector	Manufacturing	35.0%
	Trading	54.6%
	Services	10.4%



Category	Sub-Category	% of Respondents
Years in Operation	Less than 3 years	11.5%
	4–10 years	69.0%
	More than 10 years	16.5%
Annual Turnover	Less than ₹10 lakhs	12.5%
	₹10–50 lakhs	37.3%
	₹50 lakhs – ₹1 crore	42.3%
Number of Employees	Fewer than 10	12.4%
	10–50 employees	87.6%

The demographic profile illustrates the following patterns:

- The majority of SME owners fall within the **36–55 age group**, indicating experienced business leadership.
- Nearly **88% of the respondents hold at least a bachelor's degree**, reflecting strong educational backgrounds.
- **Trading and manufacturing sectors** dominate SME activity, representing over 90% of total respondents.
- Most SMEs have been in operation for **4–10 years**, suggesting business maturity and stability.



- Over 42% of SMEs report annual turnovers between **₹50 lakhs and ₹1 crore**, highlighting moderate to high revenue generation.
- Approximately **88% employ between 10 and 50 people**, indicating lean organisation structures typical of SMEs.

6.1 Hypothesis Testing

H₁: Financial Distress Indicators (FDI) significantly impact the financial resilience of SMEs.

Regression results supported this hypothesis, with an R^2 value of **0.555**, indicating that FDI explains more than half of the variance in SME financial resilience.

7. Conclusion

The results of this research demonstrate that Explainable Artificial Intelligence (XAI) holds significant potential to transform the way Small and Medium Enterprises (SMEs) in Uttar Pradesh approach financial forecasting and risk management. In an environment where small firms often struggle with unpredictable market conditions, irregular cash flows, and limited access to formal financial systems, the ability to detect signs of distress at an early stage becomes crucial. The study highlights that XAI-driven models are capable of offering a more reliable, data-driven assessment of financial health when compared to traditional forecasting methods, which frequently rely on historical trends and manual judgment. By drawing from diverse financial, operational, and behavioural indicators, XAI tools provide insights that allow SMEs to identify vulnerabilities before they escalate into severe financial crises.

One of the most important contributions of XAI is its ability to generate predictions that are not only accurate but also interpretable. Unlike conventional “black-box” AI systems, which often leave users uncertain about how decisions are produced, XAI provides clarity on the underlying logic, variables, and patterns influencing its outcomes. This interpretability is particularly valuable for SMEs, where business owners and financial managers may not possess advanced technical expertise. When users can clearly understand why a model suggests a particular risk level or forecast, they are more willing to trust and incorporate those insights into their strategic planning. This leads to more confident decision-making, whether related to investment prioritisation, cost control, credit management, or operational restructuring.



The enhancement of transparency offered by XAI also plays a vital role in strengthening relationships with external stakeholders. Financial institutions increasingly rely on risk assessment tools to evaluate creditworthiness, and transparent models allow for greater alignment between lenders and SME borrowers. When the reasoning behind predictions is accessible, banks can make fairer lending decisions, and SMEs can present data-supported justifications for their financial behaviour. Similarly, regulatory bodies tasked with overseeing financial stability benefit from AI systems whose processes can be audited and validated. XAI thereby supports a regulatory environment that values accountability, ethical use of technology, and the prevention of unintended bias.

Beyond its technical advantages, the study underscores the broader implications of XAI for SME resilience. With increased clarity and improved predictive accuracy, SMEs can adopt proactive approaches rather than reacting to financial emergencies. This shifts the focus from crisis management to forward-looking planning, enabling firms to prepare contingency strategies, diversify revenue sources, and strengthen internal financial controls. As the business landscape becomes increasingly digital, such capabilities are crucial for creating sustainable and adaptable enterprises.

In conclusion, the study affirms that XAI represents a meaningful advancement in the financial management ecosystem of SMEs in Uttar Pradesh. By combining precision, transparency, and user-centred design, XAI supports better decision-making, fosters trust among stakeholders, and equips SMEs with tools necessary to navigate complex financial environments. The adoption of explainable AI can therefore serve as a foundational step toward enhancing long-term financial stability and promoting inclusive economic development across the state.

8. Recommendations and Future Directions

To promote the effective use of explainable AI in the SME sector, government agencies and industry bodies must work together to reduce the financial and technical barriers associated with AI adoption. Public funding initiatives, subsidies, and supportive policies can help SMEs access



advanced digital tools that would otherwise be beyond their reach. At the same time, regulatory authorities must establish clear standards for transparency and explainability in AI systems used for financial decision-making. Such standards will ensure that prediction models remain fair, interpretable, and aligned with broader compliance requirements, thereby protecting SMEs from unintended algorithmic risks.

Equally important is the development of AI solutions that are intuitive, user-centred, and compatible with the daily workflows of SMEs. Technology developers should prioritise ease of use and seamless integration to encourage widespread adoption. Additionally, capacity-building initiatives—including training programmes, awareness workshops, and digital literacy campaigns—are crucial for equipping SME owners, financial managers, and staff with the skills needed to understand and utilise AI responsibly. Together, these efforts will create an enabling environment where SMEs can confidently engage with XAI tools and strengthen their long-term financial resilience.

References

1. Chen, W., Wang, Y., Wu, D., & Yin, X. (2024). Can the establishment of a personal data protection system promote corporate innovation? *Research Policy*, 53(9). Scopus. <https://doi.org/10.1016/j.respol.2024.105080>.
2. Hariharan, V., & Nambiar, S. L. (2022). Affordable Housing Policies in South Asia: Key Issues and Recommendations. In *Accessible Housing for South Asia: Needs, Implementation and Impacts* (pp. 309–318). Scopus. https://doi.org/10.1007/978-3-030-88881-7_18
3. Nugroho, D. S., & Dewayanto, T. (2025). Application of statistics and artificial intelligence for corporate financial distress prediction models: A systematic literature review. *Journal of Modelling in Management*. <https://doi.org/10.1108/JM2-12-2024-0412>
4. Błach, J., Wiczorek-Kosmala, M., & Trzęsiok, J. (2020). Innovation in SMEs and Financing Mix. *Journal of Risk and Financial Management*, 13(9). Scopus. <https://doi.org/10.3390/jrfm13090206>



5. Hair, J. F., Fávero, L. P., Junior, W. T., & Duarte, A. (2025). Deterministic and Stochastic Machine Learning Classification Models: A Comparative Study Applied to Companies' Capital Structures. *Mathematics*, 13(3). Scopus. <https://doi.org/10.3390/math13030411>
6. Jati, K. W., Agustina, L., Amal, M. I., Wahyuningrum, I. F. S., & Zulaikha, Z. (2021). Exploring the internal factors influencing financial distress. *Accounting*, 791–800. <https://doi.org/10.5267/j.ac.2021.2.005>
7. Munna, M. S. A. (2025). *Global Disruptions and SME Resilience: A Framework for Strategic Adaptation*.
8. Baxi, A., & Saradhi, V. R. (2024). Distinct Dimensions of Human Capital in Distressed Firms: Implications for Firms and Research. *Vikalpa: The Journal for Decision Makers*, 02560909241254149. <https://doi.org/10.1177/02560909241254149>
9. Ministry of Micro, Small and Medium Enterprises. (2024, May 4). *MSME Annual Report, 2024*. <https://msme.gov.in/sites/default/files/FINALMSMEANNUALREPORT2023-24ENGLISH.pdf>
10. Pallant, J. (2020). *SPSS Survival Manual: A Step by Step Guide to Data Analysis Using IBM SPSS* (7th ed.). Routledge. <https://doi.org/10.4324/9781003117452>
11. Altman, E. I. (1968). FINANCIAL RATIOS, DISCRIMINANT ANALYSIS AND THE PREDICTION OF CORPORATE BANKRUPTCY. *The Journal of Finance*, 23(4), 589–609. <https://doi.org/10.1111/j.1540-6261.1968.tb00843.x>
12. Moore, D., Niazi, Z., Rouse, R., & Kramer, B. (2019). Building Resilience through Financial Inclusion: A Review of Existing Evidence and Knowledge Gaps. *Building Resilience through Financial Inclusion: A Review of Existing Evidence and Knowledge Gaps*. Scopus. <https://www.scopus.com/inward/record.uri?eid=2-s2.0->